#### CORPORATE GOVERNANCE PRINCIPLES STATEMENT

Pursuant to §91 section 5 point 4 of the Regulation of the Minister of Finance of 19 February 2009 on current and interim information to be submitted by issuers of securities and conditions for considering as equivalent information required under the law of a non-member state (with subsequent amendments) and §29 section 3 of the Regulations of the Warsaw Stock Exchange S.A., the Management Board of Boryszew S.A submits its Statement on application of corporate governance rules in 2018.

Boryszew Spółka Akcyjna listed on the Warsaw Stock Exchange was bound to observe in 2017 the rules of corporate governance specified in the "Code of Best Practice for WSE Listed Companies 2016" (attachment to Resolution No 26/1413/2015 of the Warsaw Stock Exchange Supervisory Board of 13 October 2015.) The content of the rules is available on the website of the Warsaw Stock Exchange.

The Company is making every effort to follow the corporate governance principles in all aspects of its activity. Moreover, in order to pursue an clear and efficient information policy, it ensures its shareholders, analysts and investors s fast and secure access to information, utilising both the traditional as well as modern technologies for publishing information on the Company to the widest possible extent.

# THE CORPORATE GOVERNANCE RULES WHICH APPLY TO BORYSZEW S.A., WHERE THESE RULES ARE AVAILABLE, THE EXTENT OF THE COMPANY'S DEPARTURE FROM THE SET OF CORPORATE GOVERNANCE RULES AND THE REASONS FOR THIS.

In 2017, the company complied with the general corporate governance standards included in the "Code of Best Practice of WSE Listed Companies", except for the following rules/recommendations:

Detailed information on the withdrawal from use are described in a dedicated statement available on the Company's website. <a href="www.boryszew.com.pl">www.boryszew.com.pl</a>

	Recommendation / Principle	Explanation of non-compliance with specific rules		
		for 2017		
I.Z.1.20.	A company should operate a corporate	The Company has not so far recorded the course of		
	website and publish on it, in a legible form	general assembly in audio or video form. Due to the		
	and in a separate section, in addition to	failure to register the course of the general meeting in		
	information required under the legislation,	any other than by preparing the protocol required by		
	the course of general assembly in audio or	law, the Company does not publish the course of the		
	video form	general meeting in its audio or video form on its		
		website.		
IV.R.2.	If justified due to the shareholder structure	In 2017, the Company did not follow the		
	or the shareholders' expectations reported	recommendation. Some risks are involved in the		
	to the company, provided that the company	implementation of this recommendation at present,		
	is able to provide the technical	including the quality of transfer, delay in the data		
	infrastructure necessary for the orderly	transfer etc and also it would undermine the		
	conduct of the general meeting by means	effectiveness of the Resolutions adopted by the		
	of electronic communication, it shall enable	General Meeting. The Company does not rule out the		
	shareholders to participate in the general	possibility of implementing this rule the future.		
	meeting using such means			

IV.Z.2.	If justified due to the company's	According to the Company, a real-time generally		
	shareholder structure, the company shall	available transmission of the general meeting is not		
	provide a real-time generally available	expected by shareholders. In addition, the current form		
	broadcast of the general meeting	of documenting the debates of the General Meeting		
		allowed for transparency and protection of		
		shareholders' rights. In addition, the Company provides		
		information on the adopted resolutions in the form of		
		current reports, and publishes it on its website		
		www.boryszew.com.pl		
V.Z.6.	In its internal regulations, the company	In its internal regulations, the company does not		
	should define the criteria and	currently define the criteria and circumstances under		
	circumstances under which a conflict of	which a conflict of interest may arise in the company,		
	interest may arise in the company, as well	as well as the rules of conduct where a conflict of		
	as the rules of conduct where a conflict of	interest has arisen or may arise. After verification of		
	interest has arisen or may arise. The	the practices in this area, the company will consider		
	company's internal regulations should	the possibility of introducing such regulations in the		
	among others provide for ways to prevent,	future.		
	identify and resolve conflicts of interest, as			
	well as rules of excluding members of the			
	management board or the supervisory			
	board from participation in reviewing			
	matters subject to a conflict of interest			
	which has arisen or may arise			

# THE MAIN CHARACTERISTICS APPLIED IN THE COMPANY'S INTERNAL CONTROL AND RISK MANAGEMENT SYSTEMS IN RELATION TO THE PROCEDURE OF COMPILING FINANCIAL REPORTS AND CONSOLIDATED FINANCIAL REPORTS

As the binding procedures in Boryszew Capital Group relating to the capital market and publishing information must be adapted in line with the current legal provisions, that is new regulations on disclosure duties for companies listed at the Warsaw Stock Exchange, the Management Board of Boryszew S.A. adopted resolution on 27 June 2016 on the matter of accepting: "The regulations for cooperation in fulfilling information obligations within the Boryszew Capital Group", specifying:

- requirements regarding the scope and form of fulfilling information obligations by Boryszew SA with the participation of companies from the Boryszew Capital Group,
- correct process of identification, circulation and protection of information as part of fulfilment of information obligations required by the MAR Regulation, Act on Public Offering and other regulations, in particular by defining the rules of conduct for entities obliged to apply the Regulations in connection with the possession of information subject to reporting; dates of performing information obligations,
- model of cooperation between the companies from the Boryszew Capital Group and all organizational units of Boryszew S.A., including the bodies of the companies from the Boryszew Capital Group and the Boryszew S.A. management Board Office,

 duties of managing and supervising persons as well as persons having access to confidential information related to access to confidential information and transactions on Boryszew S.A. securities and related financial instruments.

Also the Regulations define in a transparent manner the responsibility of persons who are involved in compiling and verification of the Company's financial report.

Responsibility for preparation of financial statements and formal verification of the same lies with the Financial Director (CFO).

The manner and schedule of preparation of financial statements are each and every time defined in a separate document drafted by the Chief Accountant.

Works on preparation of financial statements are supervised by the Chief Accountant.

The various Department Managers in Boryszew S.A. are responsible for submitting information which is the subject of financial reports to the Chief Bookkeeper on time and reliably.

The Presidents of affiliated and jointly controlled companies, Branch Managing Directors are responsible for designating persons responsible (entrusted persons) for ensuring that information which is the subject of financial reports is submitted to the Chief Bookkeeper on time and reliably.

The Company's annual and six-monthly financial reports are subject to independent examination and review as appropriate by a chartered accountant.

The Company manages risk involved in the process of compiling financial reports also by at all times keeping abreast of the changes in provisions and internal regulations relating to the reporting requirements of companies and prepares their implementation well in advance of time.

The Company updates the accountancy rules on an on-going basis, based on which it prepares financial reports. In order to ensure the stability of Boryszew Capital Group, the Company co-ordinates and influences the activities of its subsidiaries through representatives of the Company in statutory bodies of companies

SHAREHOLDERS WHO, DIRECTLY OR INDIRECTLY, HOLD SUBSTANTIAL PACKETS OF SHARES WITH INDICATION OF THE NUMBER OF SHARES HELD BY SUCH PARTIES, THEIR PERCENTAGE SHARE IN THE SHARE CAPITAL, THE NUMBER OF VOTES RESULTING FROM THE SHARES AND THEIR PERCENTAGE SHARE IN THE OVERALL NUMBER OF VOTES AT THE GENERAL MEETING.

The table below presents Shareholders holding more than 5% of the share capital and of the total number of votes as at 31.12.2017:

Shareholders	Number of shares	% of capital	Number of votes	% of votes
(*)Roman Krzysztof Karkosik	153 101 002	63.792%	153 101 002	63.792%
including: subsidiaries	47 814 905	19.923%	47 814 905	19.923%
Nationale - Nederlanden Otwarty Fundusz Emerytalny	14 773 261	6.156%	14 773 261	6.156%
Others	72 125 737	30.052%	72 125 737	30.052%
Total:	240 000 000	100.00%	240 000 000	100.000%

<sup>(\*)</sup> Mr Roman Krzysztof Karkosik with subsidiaries (as per notification of 29 November 2017).

The table below presents Shareholders holding more than 5% of the share capital and of the total number of votes as at the report publication date:

Shareholders	Number of shares	% of capital	Number of votes	% of votes
(*)Roman Krzysztof Karkosik	151 052 734	62.939%	151 052 734	62.939%
including: subsidiaries	87 135 108	36.306%	87 135 108	36.306%
Boryszew S.A.	12 483 831	5.202%	12 483 831	5.202%
RKK Investments Sp. z o.o.	57 291 277	23.871%	57 291 277	23.871%
Nationale - Nederlanden Otwarty Fundusz Emerytalny	14 773 261	6.156%	14 773 261	6.156%
Others	74 174 005	30.906%	74 174 005	30.906%
Total:	240 000 000	100.00%	240 000 000	100.000%

<sup>(\*)</sup> Mr Roman Krzysztof Karkosik with subsidiaries (as per notification of 9 April 2018).

The Company is not aware of any agreements other than those disclosed in point 30 under which changes might occur in future in the proportions of shares held by the existing Shareholders.

The Company did not issue any securities that would confer any special controlling rights on any of its shareholders. All shares are equal, each share entitles to one vote at the General Meeting.

#### LIMITATIONS ON VOTING RIGHTS ON SECURITIES ISSUED BY BORYSZEW S.A.

No restrictions exist regarding exercise of voting rights attached to securities such as restrictions on exercise of voting rights by holders of any particular part or number of votes, timing restrictions regarding exercise of the voting rights or provisions under which, with the Company's co-operation, equity rights attached to securities are separated from the holding of securities.

#### LIMITATIONS ON TRANSFER OF PROPRIETARY RIGHTS TO SECURITIES ISSUED BY BORYSZEW S.A.

The Company's shares are transferable. No limitations exist on the transfer of proprietary rights to securities issued by Company.

# PRINCIPLES OF APPOINTMENT AND DISMISSAL OF MEMBERS OF THE MANAGEMENT BOARD AND THEIR POWERS

Pursuant to the Company's Articles of Association, duties of the Supervisory Board include appointing and recalling from office the Management Board Members; the Supervisory Board first appoints a President and on his proposal the remaining Management Board Members.

The term of office of the Management Board is three years and is common for all members of the Management Board.

The Management Board, under the chair of the President, manages the Company's affairs and represents the Company.

The powers of the Management Board include all matters which are not reserved either by law or by provisions of the Company's Articles of Association.

## **RULES ON AMENDING ARTICLES OF ASSOCIATION**

Amendments to the Articles of Association require resolution of the General Meeting of Shareholders and must be registered with the National Court Register.

In order to amend the Articles of Association, the Management Board quotes, in the notification on General Meeting of the Company's Shareholders, the provisions then in force and the proposed amendments. If the

intended amendments are extensive, the Management Board must also include the proposed consolidated text of the entire Articles of Association in the notification along with a list of its new or amended provisions.

Any amendment to the Articles of Association must be adopted by the General Meeting with the majority of ¾ of votes.

In exceptional cases the Articles of Association can be amended not by way of resolution of the General Meeting but by a notarized resolution of the Management Board. This is possible in strictly defined circumstances, as stipulated in the Commercial Companies Code, in case of decrease of the share capital (e.g. redemption of own shares which were not purchased by the Company's employees during the year).

An amendment to the Articles of Association becomes effective upon its registration with the National Court Register. The responsibility for registration of any such amendments lies with the Company's Management Board. The Management Board is obliged to file an amendment to the Articles of Association within 3 months after adoption of relevant resolution. If the given amendment to the Articles of Association consists in increase in the Company's share capital, it may be filed within 6 months of resolving to increase the Company's share capital, and in the event that the consent has been granted to the introduction of a new issue to public trading – within 6 months of the date of such consent being granted, provided that the application for granting of the same is filed no later than four months after resolving to increase the Company's share capital. Resolution on reduction of the share capital should be filed with the National Court Register no later than 6 months after adoption of the same. While filing an amendment with the registration Court, the Management Board must include the full consolidated text of the Articles of Association.

# DESCRIPTION OF THE MANNER IN WHICH THE GENERAL MEETING ACTS, AS WELL AS OF ITS PRINCIPAL POWERS AND THE MANNER OF EXERCISING THE SAME

General Meeting of Shareholder is the ultimate body of the Company.

The General Meeting acts pursuant to the provisions of the Commercial Companies Code and of the Company's Articles of Association. The Company's Articles of Association provide that the General Meeting of Shareholders may adopt the General Meeting Regulations, which stipulate the principles of its functioning. The Regulations of the General Meeting were adopted in the Company. The Company's Articles of Association and the Regulations of the General Meeting are to be found on the corporate web site at <a href="https://www.boryszew.com.pl">www.boryszew.com.pl</a>.

The General Meeting is convoked by the Management Board. The Supervisory Board may convoke an Ordinary General Meeting in the event that the Management Board should fail to convoke the same at the prescribed time, and an Extraordinary General Meeting where they deem it appropriate. Shareholders representing at least half of the share capital or at least half of all votes in the Company may convoke an Extraordinary Meeting of Shareholders. Shareholders appoint the chairman of the Meeting. A Shareholder or Shareholders representing at least 1/20 of the share capital may demand convocation of an Extraordinary Meeting of Shareholders and placement of specific matters on the agenda of that Meeting.

The General Meeting convoked by the Management Board as an Ordinary General Meeting takes place once per year, no later than in June. In 2016 the Ordinary General Meeting of Boryszew S.A. took place on 15 June.

The agenda of the General Meeting is determined by the Management Board. A Shareholder or Shareholders representing at least 1/20 (one-twentieth) of the share capital may demand placement of specific matters on the agenda of the next General Meeting. Such request should be submitted to the Management Board no later than twenty-one days prior to the date of the Meeting.

The General Meeting is convoked by way of notification published on the Company's website and in the manner prescribed for passing current information according to the provisions of law. Such notification must be published at least twenty-six days before the date of the General Meeting.

The General Meeting of Shareholders is valid regardless of the number of shares represented and resolutions of the General Meeting are adopted with absolute majority of votes cast, unless the Commercial Companies Code or the Articles of Association provide otherwise.

Pursuant to the Articles of Association of Boryszew S.A., apart from other matters stipulated by the Commercial Companies Code, the following matters require a resolution of the General Meeting of Shareholders:

- considering and approval of the Management Board's report on the Company's activities and financial statements for the previous year,
- adopting a resolution on distribution of profit or covering of loss,
- acknowledgement of fulfilment of duties by member of the Company's governing bodies,
- amending the Company's Articles of Association, including increasing and decreasing the share capital and changing the object of the Company's activities,
- decisions concerning claims to remedy a loss inflicted upon incorporation of the Company or upon exercising management or supervision of the same.
- appointment and dismissal of members of the Supervisory Board,
- determining the principles of remuneration for members of the Supervisory Board and the amount of their remuneration.
- redemption of shares or determining terms of such redemption,
- issue of senior bonds or convertible bonds.
- disposal or lease-out of the enterprise or of an organized part of the same, and establishing a limited right in rem on the same,
- dissolution of the Company and appointment of liquidators,
- establishing the record date for the purposes of dividend and the date of dividend payment.

The General Meeting of Shareholders may resolve to refrain from considering a matter placed on the agenda only for important reasons. Resolutions on removal of a matter from the agenda or on refraining from consideration of any matter placed on the agenda at the request of Shareholders require the majority of 75% of votes cast, provided that those Shareholders present at the General Meeting who petitioned that the matter be placed on the agenda have already granted their consent to removal of the same from the agenda or to refraining from consideration of the same.

All matters raised at the General Meeting are first presented to the Supervisory Board for consideration. Shareholders participate in the General Meeting in person or by a proxy.

The power of attorney to participate in the General Meeting and to exercise the voting right must be made in writing to be valid.

The power of attorney to participate in the General Meeting of a public corporation and to exercise the voting right must be granted in writing or in an electronic form. Power of attorney granted in an electronic form does not require confirmation with a secure electronic signature having a valid qualified certificate.

A member of the Management Board and an employee of the Company may serve as proxies at the General Meeting of a public corporation.

If a member of the Management Board, a member of the Supervisory Board, a liquidator, an employee of a public corporation, or a member of governing bodies or an employee of a company or a cooperative being a subsidiary of that corporation serves as a proxy at the General Meeting, the power of attorney may authorise such person to participate in only one General Meeting. The proxy is obliged to disclose to the Shareholder any circumstances indicating existence of a possible conflict of interests. Granting of a further power of attorney shall be excluded.

The proxy votes in accordance with instructions given by the Shareholder.

The principles of participation in General Meetings and of exercising the voting rights are regulated by the Rules of the General Meeting of Shareholders of Boryszew S.A.

Voting at the General Meeting of Shareholders is open. A secret ballot is to be ordered at elections of and upon voting upon motions to dismiss members of the Company's governing bodies or liquidators of the Company, or on holding them accountable, as well as in personnel matters. Also, a secret ballot is to be ordered when requested by at least one of the Shareholders present or represented at the General Meeting.

Resolutions of the General Meeting of Shareholders are passed with simple majority of votes, unless provisions of the Commercial Companies Code stipulate otherwise.

As per the practice adopted by the Company, all relevant materials for the General Meeting of Shareholders are made available to the shareholders in accordance with the applicable provisions of the Commercial Companies Code and of the Regulation of the Council of Ministers dated 19 February 2009 on current and periodical information to be provided by issuers of securities and on conditions under which information required by laws of another state, other than a Member State, can be considered equivalent (Journal of Laws no. 33, item 259 of 2009 as amended).

Pursuant to the Rules of the Sessions of General Meeting of Shareholders, the Chairperson oversees proper and efficient proceedings of the Meeting. Chairperson of the General Meeting of Shareholders also ensures that rights and interests of all Shareholders are respected. The Chairperson must not resign the position without important reason.

The shareholders of Boryszew S.A. are entitled to no rights other than those resulting from generally applicable laws.

# PERSONAL COMPOSITION AND PRINCIPLES OF FUNCTIONING OF MANAGING AND SUPERVISORY BODIES AND THEIR COMMITTEES

#### SUPERVISORY BOARD

Pursuant to the Company's Articles of Association, the Supervisory Board is composed of at least five members. Members of the Supervisory Board are appointed and dismissed by the General Meeting of Shareholders. Any member of the Supervisory Board whose mandate expired during the Board's term of office must be compulsorily replaced by the Supervisory Board with another person appointed to hold the position. Appointment of members of the Supervisory Board during the Supervisory Board's term of office must be approved by the next General Meeting of Shareholders. Should the General Meeting of Shareholders refuse to approve any of the new members of the Supervisory Board appointed during the Supervisory Board's term of office, the General Meeting will elect a new member of the Supervisory Board to replace the person who was not approved.

The term of office of a member of the Supervisory Board is three years and is common for all members of the Supervisory Board.

The Supervisory Board, on its first meeting, elects its Chairperson, Deputy Chairperson and Secretary from among its members, in secret ballot.

The Supervisory Board exercises continuous supervision over the Company's operation in all fields of its activity. Members of the Supervisory Board when performing their functions have regard to the interests of the Company. The emphasis of the Supervisory Board includes measures to improve the efficiency of management of the Company to obtain maximum financial performance of the Company as well as increase its stock market value and ensure its long-term development.

The tasks of the Supervisory Board include:

- approving annual business plans of the Company and long-term Company's growth plans,
- assessment of the Management Board's report and financial statements for previous financial year in terms of compliance with books, documents and facts as well as proposals of the Management Board on distribution of

profit or coverage of loss and submitting annual written report to the General Meeting of Shareholders on the results of the assessment,

- determining the number of the Management Board members, appointing and dismissing any or all Members of the Company's Management Board,
- suspending from service, for important reasons, of any or all Members of the Company's Management Board
- · determining the remuneration for Management Board members,
- delegating Members of the Supervisory Board, for a period not longer than three months, to temporarily
  perform duties of Members of the Management Board who have been dismissed, resigned or are unable to
  perform their duties for other reasons.
- selecting statutory auditors for conducting the audit of the financial statements,
- approving proposals of the Management Board to establish and discontinue branches and other organized units of the Company,
- approving acquisition and disposal of real estate property, perpetual usufruct or share in real estate,
- approving transactions concerning subscribing to, disposal or acquisition of shares and stocks where the transaction value exceeds 1/20th of the Company's share capital,
- approving acquisition and disposal of fixed assets the value of which exceeds 1/20th of the Company's share capital,
- approving conclusions by the Company of loan, borrowing agreements, grating guarantees and sureties if the value exceeds in each case 1/20th of the Company's share capital,
- adopting the consolidated text of the Company's Articles of Association for internal purposes of the Company,
- · approving draft resolutions submitted by the Management Board to the General Meeting of Shareholders,
- determining the issue price of new shares approving proposals of the Management Board on concluding an agreement with a sub-issuer,
- · adoption of the Regulations of Management Board and Company's Organizational Rules,

The Supervisory Board holds its meetings as required, but not less than three times a year. Meetings of the Supervisory Board are convened by its Chairman on his or her own initiative or at the request of the authorised parties. Should a meeting be requested by the Management Board or a member of the Supervisory Board, the Chairman of the Supervisory Board is obliged to convene a meeting within two weeks of receipt of such request. If the Chairman fails to convene a meeting of the Supervisory Board the applicant may convene such independently specifying the date, time and proposed agenda.

Validity of resolutions of the Supervisory Board requires proper notice of the meeting of all the members of the Supervisory Board and presence of at least half of the members of the Supervisory Board, including the Chairman or Vice-Chairman.

The agenda of the meeting of the Supervisory Board is determined 5 days before the scheduled date of the meeting and approved by the Chairman and then submitted to the members of the Supervisory Board along with other materials, unless extraordinary circumstances exist justifying shortening of this period. The agenda may be amended or supplemented if all members of the Supervisory Board are present and express consent.

In emergency, the Chairman of the Supervisory Board may order another way to notify members of the Board on the date of the meeting.

In order to enable the Supervisory Board to exercise constant supervision over the Company, the Management Board provides basic financial information on the Company and Boryszew Capital Group as well as information on any events that could significantly affect the results of operations or the state of the Company's assets.

Management Board members are invited to attend meetings of the Supervisory Board and in the case of discussing matters concerning them directly, in particular: removal, responsibilities and remuneration of the Management Board Members, Supervisory Board meetings held without participation of the Management Board members. Meetings of the Supervisory Board may also be held without formal convocation if all members of the Supervisory Board were notified and agree to hold a meeting and include specific items on the agenda. The Supervisory Board adopts resolutions only on matters included in the agenda. The Chairman administers and leads the work of the Supervisory Board and represents it to other bodies of the Company and other parties.

At each meeting of the Supervisory Board the Management Board reports on all relevant matters associated with Company's operations. In urgent matters the members of the Supervisory Board are notified by the Management Board by circulation. The President may, on their own initiative or upon a written motion of Management Board or members of the Supervisory Board, invite other persons to the meeting, in particular employees of the Company, who are responsible for the issues discussed.

The Supervisory Board may - without prejudice to the competences of other bodies of the Company - express opinions on all matters of the Company, including motions and proposals to the Management Board, which, in such case, is obliged to submit to the Chairman information on the intended use of these motions and proposals within twenty one days from the date of submission.

Members of the Supervisory Board may exercise their rights and carry out their duties in person.

Supervisory Board resolutions are adopted by an absolute majority of votes, i.e. with the number of votes exceeding half of valid votes when at least half of the Supervisory Board members are presents and all members were invited.

In the event of a tie in the voting the Chairman has the casting vote.

The Supervisory Board may pass resolutions in writing or using direct means of distance communication. The resolution is valid if all member of the Supervisory Board have been notified of the contents of the draft resolution. Members of the Supervisory Board may participate in adopting resolutions by casting their votes in writing, acting through another Member of the Supervisory Board who attends the meeting.

The procedure of casting a vote in writing cannot be applied with respect to matters added to the agenda in the course of the given meeting of the Supervisory Board. The voting is open.

A secret ballot is ordered for elections and dismissal of the Chairman, Vice Chairman or Secretary of the Board as well as on appointment and dismissal of members of the Management Board and on suspending duties, for important reasons, of individual members or the entire Management Board, and also at the request of any member of the Board, participating in the meeting.

Meetings of the Supervisory Board are minuted. The minutes are to be signed by all members present during the meeting. List of attendance at the meeting is attached to the minutes.

The administrative and technical support for the Supervisory Board is provided by the Management Board, by appointing from employees of the Company the person directly responsible for handling and documentation of meetings of the Board.

Members of the Management Board must notify the Supervisory Board on any existing conflict of interest resulting from their performed functions. Statement format is determined by the Regulations of the Supervisory Board.

Remuneration of the members of the Supervisory Board is determined by the General Meeting, subject to the remuneration of Supervisory Board members, delegated to temporarily perform the duties of a member of the Management Board, being determined by resolution of the Supervisory Board.

The total remuneration of all members of the Supervisory Board, as well as each of individual members of the Board, is disclosed in the annual report.

Detailed principles of operation of the Supervisory Board are determined in the Rules for Supervisory Board of Boryszew S.A.

#### **Supervisory Board Committees**

The following function in the structure of the Supervisory Board: Audit Committee and Remuneration Committee.

On 18 May 2017 the Supervisory Board of Boryszew S.A. appointed the Audit Committee and the Remunerations Committee.

#### The composition of the Audit Committee as of 18 May 2017:

Mr Piotr Lisiecki

Mr Roman Wieczorek

Mr Arkadiusz Krężel

Due to the fact that Mr Roman Wieczorek resigned from the function of a Member of the Supervisory Board on 3 October 2017, the Supervisory Board appointed Mr Jarosław Antosik as a member of the Audit Committee.

#### The composition of the Audit Committee as of day of publication of the statement:

Mr Piotr Lisiecki

Mr Jarosław Antosik

Mr Arkadiusz Krężel

The Audit Committee is an advisory and consultative body of the Supervisory Board for the correct financial reporting, internal control and internal audit principles applied in the Company as well as the risk management system. The Audit Committee cooperates with the Management Board and employees of the Company and the certified auditor for a good understanding of the company's operating principles and to form its own opinion on the Company's financial statements integrity.

The tasks of the Audit Committee include:

- 1) monitoring of:
  - · financial reporting process,
  - · effectiveness of internal control and risk management systems as well as internal audit, including financial reporting,
  - performing financial auditing activities, in particular audits by an audit company, including all conclusions and findings of the Polish Financial Supervision Authority resulting from inspections carried out in the audit firm;
- 2) controlling and monitoring the independence of the statutory auditor and the audit firm, in particular when the audit firm provides services to the public interest entity other than audit of financial statements;
- 3) notifying the supervisory board or other supervisory body or control body of public interest entity about the results of the audit and explaining how this audit contributed to the reliability of financial reporting in the public interest entity, and what was the role of the audit committee in the audit process;
- 4) evaluating the independence of the auditor and consenting to the provision by the auditor of permitted nonaudit services to the public interest entity;
- 5) drafting a policy of selecting an audit firm to conduct the audit;
- 6) drafting a policy on provision of permitted non-audit services by the audit company engaged to carry out audits of financial statements, by economic operators associated with that audit firm as well as by a member of the audit firm's network;
- 7) determining the procedure for selecting an audit firm by a public interest entity;
- 8) presenting to the supervisory board or other supervisory or control body, or to the body referred to in art. 66 par. 4 of the Accounting Act of 29 September 1994, recommendation referred to in art. 16 sec. 2 of Regulation No. 537/2014, in accordance with the policies referred to in points 5 and 6;

9) submitting recommendations aimed at ensuring the reliability of the financial reporting process in a public interest entity.

The Committee holds its meetings as required, but not less than once every quarter. The meetings of the Audit Committee shall be convened by its Chairman and in his absence – by the Vice-Chairman or another Committee member indicated by the Chairman. The Meetings of the Audit Committee may also be convened by the Chairman of the Supervisory Board.

The Audit Committee has access to all Company documents and is entitled to request specific information and explanations from the Company and its employees.

The Audit Committee may conduct or commission (with the consent of the Supervisory Board) the execution of specific analyses or monitoring activities within the scope of its responsibility.

The Audit Committee shall submit the following to the Supervisory Board:

- annual reports on its activities in a given financial year and a situation assessment for the Company and the Capital Group in areas within its competence,
- the conclusions, positions and recommendations developed in relation to the performance of the Audit Committee functions in a timely manner enabling the Supervisory Board to take appropriate actions.

#### The composition of the Remuneration Committee as of 18 May 2017:

Mr Roman Wieczorek

Mr Janusz Siemieniec

Mr Arkadiusz Krężel

### The composition of the Remuneration Committee as of day of publication of the statement:

Mr Janusz Siemieniec

Mr Arkadiusz Krężel

The statutory tasks of the Compensation Committee include in particular:

 presenting to the Supervisory Board opinions and proposals on shaping the management structure, including the organizational solutions, the remuneration system and selection of staff with qualifications relevant to the implementation of the Company's strategy.

#### CHANGES IN THE COMPOSITION OF THE SUPERVISORY BOARD

## SUPERVISORY BOARD OF BORYSZEW S.A.

As at 1 January 2017, the composition of the Supervisory Board was as follows:

Mr Janusz Siemieniec - Chairman of the Supervisory Board,

Mr Arkadiusz Krężel - Vice-Chairman of the Supervisory Board,

Mr Mirosław Kutnik - Secretary of the Supervisory Board

Mr Piotr Lisiecki - Member of the Supervisory Board,

Ms Małgorzata Waldowska - Member of the Supervisory Board.

On 18 May 2017 the Ordinary General Meeting of Shareholders of the Company appointed the Supervisory Board for a new three-year term of office in the following composition:

Mr Janusz Siemieniec

Mr Arkadiusz Krężel

Mr Piotr Lisiecki

Ms Małgorzata Waldowska

Mr Mirosław Kutnik

Mr Roman Wieczorek

On 27 June 2017 Mr Roman Wieczorek handed in his resignation from the position of a Member of the Supervisory Board

On 3 October 2017 the Supervisory Board of the Company resolved to appoint Mr Jarosław Antosik, as of 3 October 2017, as a member of Supervisory Board. Mr Jarosław Antosik was appointed to the Supervisory Board to replace Mr Roman Wieczorek who resigned from his membership in the Supervisory Board.

As at 31 December 2017 the composition of the Supervisory Board was follows:

Mr Janusz Siemieniec - Chairman of the Supervisory Board,

Mr Piotr Lisiecki – Vice-Chairman of the Supervisory Board,

Mr Mirosław Kutnik - Secretary of the Supervisory Board

Mr Jarosław Antosik – Member of the Supervisory Board,

Mr Arkadiusz Krężel – Member of the Supervisory Board,

Ms Małgorzata Waldowska - Member of the Supervisory Board,

No changes in the composition of the Supervisory Board occurred between 31 December 2017 and the date of publication of the report.

#### CVs of Members of the Supervisory Board of Boryszew S.A.:

#### JANUSZ SIEMIENIEC - CHAIRMAN OF THE SUPERVISORY BOARD OF BORYSZEW S.A.

Member of the Supervisory Board of Boryszew S.A. since 2014.

Mr Janusz Siemieniec is a graduate from Wrocław University of Technology, Faculty of Electrical Engineering. He completed training courses at the French Institute of Management (IGF) in management of enterprises and training courses for members of management and supervisory boards of commercial companies, organized by the Ministry of Treasury.

In 1981 - 1990 he worked on management positions in the energy and mining industry.

In 1990 - 2000 he was employed as director of KWK Nowa Ruda in Nowa Ruda and Chairman of the Supervisory Board of Węglozbyt SA.

In 2000 - 2006 he served as President of the Management Board for Spółka Restrukturyzacji Kopalń SA in Katowice, member of the Supervisory Board of Kopex SA.

In 2006 - 2013 he managed investment projects in renewable energy sector, member of management board of investment companies NordWind sp. z o.o., NordEnergy sp. z o.o.

Since 2014 as Vice-President of Management Board of Alchemia S.A., responsible for operations

Mr Janusz Siemieniec is a member of Hutmen Hutmen S.A Supervisory Board,

## PIOTR LISIECKI - VICE-CHAIRMAN OF BORYSZEW S.A. SUPERVISORY BOARD,

Member of Boryszew S.A. Supervisory Board since 15 June 2016.

Mr Piotr Lisiecki graduated from the Physics and Astronomy Faculty of Nicolaus Copernicus University in Toruń. He obtained a scholarship at Leeds University and graduated from PhD studies at the Faculty of Management and Marketing, Poznań University of Economics and Business.

In the period from August 1999 to June 2000 delegated to AIB Bank in Dublin.

Between July 1995 and August 2010 employed at BZ WBK S.A. (previously WBK S.A.), where he passed a professional path from the IT System Administrator, Team Manager, Branch Director to Corporate Banking Center Director.

Between September 2010 and April 2012 – Managing Director, Department of Corporate Banking Centre Networks at Kredyt Bank S.A.

Between April 2012 and May 2013 – Director, Department of Corporate Client at DZ Bank S.A.

Between June 2013 and March 2016 Mr Piotr Lisiecki was employed at Bank Ochrony Środowiska S.A., initially as Managing Director, Department of Corporate Sale, then as Vice-President of the Management Board for Bank Ochrony Środowiska S.A.

Since 10 July 2017 - President of Management Board for Huta Bankowa Sp. z o.o. based in Dabrowa Górnicza.

#### MIROSŁAW KUTNIK - SECRETARY OF BORYSZEW S.A. SUPERVISORY BOARD

Member of the Supervisory Board of Boryszew S.A. since 2011.

Mr Mirosław Kutnik graduated in 1989 from the Faculty of Law at the Nicolaus Copernicus University in Toruń, earning his master's degree in law. In 1994 he was entered in the list of legal advisers under TR - 467 of the District Chamber of Legal Advisers in Toruń.

In 1995 - 2005 was ran a General Counsel Practice in Toruń, and since 2005 he has been the Managing Partner of "Kutnik, Kalinowski and Partners" in Toruń.

Since 2005 he has been an advisor to the President of the Confederation of Polish Employers for the promotion of employment and vocational and social rehabilitation of persons with disabilities. Furthermore, he is an expert of the Tripartite Commission for the amendment of legislation on professional rehabilitation and employment of disabled persons.

Since 2002 he sits on boards of public companies.

Mr Mirosław Kutnik in an expert in tax law, constitutional law, aid law. He was an attorney in a number of proceedings before the Constitutional Court.

# JAROSŁAW ANTOSIK - MEMBER OF BORYSZEW S.A. SUPERVISORY BOARD

Member of the Supervisory Board of Boryszew S.A. since 3 October 2017.

Mr Jarosław Antosik holds a university diploma. He graduated Warsaw School of Economics, University of Finance and Banking (1997) In 1998 he graduated a post graduate program with the French Institute of Management earning his International Management Diploma. In 2008 Mr Jarosław Antosik graduated a PhD program at the School of Law and Administration, Łodź University. In 1997 Mr Jarosław Antosik commenced his employment with Arthur Andersen Sp. z o.o. to earn a tax advisor certificate in 2002. In 2002 - 2005 Mr Jarosław Antosik was an employee of the tax department at Ernst &Young Sp. z o.o. Currently he is a Partner at Accreo Sp. z o.o., and a Management Board member as well. Mr Jarosław Antosik holds the Certificate of English for Business awarded by the London Chamber of Commerce and Industry as well as the Certificate of Russian for Business awarded by the Pushkin Institute and the Russian Chamber of Commerce and Industry.

Mr Jarosław Antosik in a Member of the Supervisory Board, which he joined in 2009.

#### ARKADIUSZ KRĘŻEL - MEMBER OF BORYSZEW S.A. SUPERVISORY BOARD

Member of the Supervisory Board of Boryszew S.A. since 2006.

Mr Arkadiusz Krężel graduated from the Silesian University of Technology in Gliwice, majoring in Automation and Electrification of Mining.

In 1981 - 1992 he worked for "Kazimierz – Juliusz" Coal Mine in Sosnowiec.

In 1992 - 2006 he served as President of the Industrial Development Agency S.A.

In 1981 - 1992 he worked for "Kazimierz – Juliusz" Coal Mine in Sosnowiec.

Since 1991 member of many Supervisory Boards of a number of companies from different industries, including Państwowa Agencja Węgla Kamiennego S.A.,

Polski Bank Rozwoju S.A., Polskie Koleje Państwowe S.A., PLIVA Kraków Zakłady Farmaceutyczne S.A., Centrala Zaopatrzenia Hutnictwa S.A..

He is a member of the Management Board of the Franco - Polish Chamber of Commerce in Paris and Polish - Japanese Economic Committee.

#### Ms Malgorzata Waldowska - Member of Boryszew S.A. Supervisory Board.

Member of the Supervisory Board of Boryszew S.A. since 2015.

Ms Małgorzata Waldowska graduated from the Law and Administration Faculty of Nicolaus Copernicus University in Toruń.

Since 2012 she has held of office of the President of Management Board for Przedsiębiorstwo Badań Geofizycznych Sp. z o.o. based in Warsaw. In recent years she was temporarily the President of the Management Board for NFI Krezus S.A., Taleja Sp. z o.o. and Nova Capital Sp. z o.o. and a Member of the Supervisory Board for NPA Skawina Sp. z o.o., Krezes S.A.

Member of the Supervisory Board for Hutmen S.A. Eastside - Bis Sp. z o.o. and Skotan S.A.

#### MANAGEMENT BOARD OF THE COMPANY

Pursuant to the Company's Articles of Association of Boryszew S.A., the Company's Management Board is composed of one to five persons, including: President of the Management Board, up to two Vice-Presidents and members of the Management Board.

The term of office of the Management Board is three years and is common for all members of the Management Board

The Management Board, under the chair of the President, manages the Company's affairs and represents the Company.

The Board is responsible for the fair conduct of the Company's affairs and implementation of its statutory functions, in accordance with law and good practice.

All matters that are not reserved for the competence of the General Meeting of Stockholders and the Supervisory Board fall within the competence of the Management Board. The Management Board prepares the strategy of the Company and is responsible for its implementation and execution. The strategy is subject to approval by the Supervisory Board. The Management Board of the Company carefully analyses all actions and decisions.

A resolution of the Management Board is required in matters falling beyond the scope of ordinary management, in particular on:

- incurring loans,
- issuing sureties and guarantees
- disposal and acquisition of fixed assets,
- approval for publication of midyear and annual Management Board's reports on the activities of the Company and of the Capital Group, as well as financial statements of the Company and consolidated statements of the Capital Group,
- proposals for profit distribution or loss coverage,
- adoption of the growth programme for the Company and for the Capital Group,
- adoption of the budget of the Company and of the Capital Group,
- establishing of proxies,
- appointing, on the basis of civil law, representatives to perform certain tasks within the limits of their authorisation (with the exception of one-time power of attorney to perform certain legal actions and powers of attorney to sign the papers and documents that do not result in incurring liabilities by the Company or disposing property rights of the Company as well as power of attorney ad litem)

- approving the remuneration system and work regulations based on agreements with the trade unions,
- taking a position on issues commissioned by the Supervisory Board in the form of a resolution.

Subject to the pending share buyback, the Management Board holds no individual rights to buy back own shares. The Management Board may not resolve on share issue.

The Board recommends to the Supervisory Board the appointment of an auditor, upon analysis of the tenders submitted.

Authorized to make declaration of will and sign documents on behalf of the Company are: the President of the Management Board acting independently or two members of the Management Board acting jointly, or a member of the Management Board acting jointly with a commercial proxy.

The Management Board convenes on as-needed basis. Management Board meeting can be participated by employees of the Company or other persons, competent for the matters discussed.

Statutory functions of the Management Board are implemented in the form of:

- resolutions passed during the meetings of the Management Board,
- motions to the Supervisory Board, General Meeting of Shareholders or court,
- declarations of will,
- implementing resolutions of the Supervisory Board and the General Meeting of Shareholders.

Resolutions of the Management Board are adopted by an absolute majority of votes. In case of a tied vote, the President has the casting vote.

A member of the Management Board, absent during a meeting, shall acknowledge and follow, on the first day at work after absence, resolutions passed during his or her absence, confirming it with a signature on the original copy of the minutes.

Meetings of the Management Board are minuted and signed by members of the Management Board present during the meeting.

Members of the Management Board must notify the Supervisory Board on any existing or potential conflict of interest resulting from their performed functions.

The principles of remuneration of the Management Board members are determined by the Supervisory Board of the Company, considering the responsibilities and function as well as the economic and financial situation of the Company.

The aggregate remuneration of all members of the Management Board and of individual members of the Management Board, with details on individual elements of remuneration, is disclosed in the annual report.

The Management Board makes every effort to ensure that the Company conducts an effective economic activity, respecting the interests of all groups of shareholders and other groups associated with the Company's interest.

#### CHANGES IN THE COMPOSITION OF THE MANAGEMENT BOARD

As at 1 January 2017, the composition of the Management Board of Boryszew S.A. was as follows:

Mr Jarosław Michniuk – President of the Management Board, Chief Executive Officer,

Mr Aleksander Baryś – Member of the Management Board, Finance Director,

Mr Mikołaj Budzanowski - Member of the Management Board

Mr Cezary Pyszkowski - Member of the Management Board, Director for Automotive Sector Development,

Mr Piotr Szeliga - Member of the Management Board, Director for the Metal Segment.

On 18 May 2017, the Supervisory Board of Boryszew S.A. appointed the Company's Management Board for a 3-years' term of office (joint term of office).

The following persons were appointed to the Management Board of the new term of office:

Mr Jarosław Michniuk as the President of the Management Board, General Director,

Mr Aleksander Barys as Member of the Management Board, CFO,

Mikołaj Budzanowski as Member of the Management Board, Development Director,

Mr Paweł Surówka as Member of the Management Board, Director for Automotive Sector Development.

Mr Piotr Szeliga - Member of the Management Board, Director for the Metal Segment.

As at 31 December 2017, the composition of the Management Board of the Company was as follows:

Mr Jarosław Michniuk – President of the Management Board, Chief Executive Officer,

Mr Aleksander Baryś - Member of the Management Board, Finance Director,

Mr Mikołaj Budzanowski - Member of the Management Board

Mr Cezary Pyszkowski - Member of the Management Board, Director for Automotive Sector Development,

Mr Piotr Szeliga – Member of the Management Board, Director for the Metal Segment.

On 19 January 2018 Mr Jarosław Michniuk, President of the Management Board, Chief Executive Officer, resigned from his function. No reasons for this resignation were revealed by Mr Michniuk.

Also on 19 January 2018 the Supervisory Board of the Company appointed Mr Piort Szeliga, Member of the Management Board, as acting President of the Management Board, Chief Executive Officer.

No changes in the composition of the Management Board occurred between 19 January 2018 and the date of publication of the report.

#### CVs of Members of Boryszew S.A. Management Board

#### JAROSŁAW MICHNIUK - PRESIDENT OF BORYSZEW S.A. MANAGEMENT BOARD

President of the Management Board, Managing Director of Boryszew S.A. between 1 October 2016 and 19 January 2018.

Mr Jarosław Michniuk graduated Warsaw University of Technology, earning his MA Eng, title in Processing of Plastics.

In 1982 - 1984 - employed as process engineer for Polskie Nagrania.

Between 1985 and 1989 - employed as scientific worker and process specialist for Instytut Technologii Elektronowych in Warsaw;

In 1988 - 1989 - Chief Process Specialist for Zakłady Elektronicznych Układów Specjalizowanych in Toruń.

In 1990 - technical and commercial advisor for Plaskon, Rohm and Hass Group in Central and Eastern Europe.

1991 marks the start of his 20-year career at BASF; initially employed as sales representative, product manager to move to the position of Director and BASF Management Board member responsible for BASF and Basell plastics sales in Poland.

In 2001 - 2004 still at BASF, as Regional Sales Director, styrene plastics in Central and Eastern Europe;

2004 - 2008 also BASF, as Marketing Director, Europe (Germany), then acting Group Vice President Northern America (Mexico);

2008 - 20011 BASF, Senior Vice President, styrene plastics in Europe, Africa and the Middle East.

Between July 2011 and August 2016 - President of Management Board of Selena FM SA, a parent for Selena Group, global manufacturer for construction chemical products, based in Wrocław.

#### ALEKSANDER BARYS - MEMBER OF THE MANAGEMENT BOARD

Member of the Management Board, CFO for Boryszew S.A. since 1 October 2016.

Mr Aleksander Baryś graduated Warsaw School of Economics (Finance and Banking) earning his MA title in economics, he also graduated Mannheim University (Germany). Earned his Chartered Financial Analyst certificate in 2008, CFA Society Poland, member of the Association of Chartered Certified Accountants since 2017.

In 2003 - 2008 employed at PKN ORLEN Capital Group (Financial Controller for Basell Orlen Polyolefins Sp. z o.o. and Deputy Director for Unipetrol at PKN ORLEN S.A.).

In 2009 - 2016 at Ciech Group as: CFO at CIECH S.A. (2009 – 2014), President of the Management Board for CIECH Soda Deutschland (2014– 2016), Management Office Director for CIECH S.A. (2016), member of supervisory boards for CIECH Group companies.

Since 2018 - member of Zortrax S.A. Supervisory Board, also appointed to Magellan S.A. Supervisory Board and Elemental Holding S.A. Supervisory Board.

#### MIKOŁAJ BUDZANOWSKI - MEMBER OF THE MANAGEMENT

Member of the Management Board, Development Director for Boryszew S.A. since 26 July 2013.

Mr Mikołaj Budzanowski is a graduate of the Jagiellonian University in Krakow. In 2004 he received the degree of Doctor of Humanities.

He was a listener at Stanford Executive Institute, Stanford University (Management Science and Engineering) and received scholarship from the Japanese Sasakawa Foundation (Nippon Foundation), Deutsch Akademischer Austausch Dienst (DAAD).

From July 2004 to December 2007, he was an adviser to the Polish delegation to the European Parliament in Brussels

In 2008 he served as Director of the Department of Climate Change in the Ministry of Environment.

In 2008 - 2009 - Director in the Ministry of State Treasury, supervising strategic companies in the oil and gas sector. He was responsible for, inter alia, preparation of special act for the construction of the LNG terminal in Świnoujście and associated investments.

Between 2009 and 2011 – Vice-Minister for State Treasury.

In 2011 - 2013 - Minister of Treasury, responsible for overseeing strategic companies in the oil and gas sector and diversification projects, including construction of the LNG terminal in Świnoujście, shale gas exploration and development of infrastructure for exploitation and transmission of energy resources. Initiator of new energy and mining projects in Poland. Responsible for the integration of the chemical sector around Azoty Group. He oversaw and completed the process of price negotiations for the Yamal contract in 2012.

# CEZARY PYSZKOWSKI- MEMBER OF THE MANAGEMENT BOARD

Member of the Management Board, Director, Automotive Sector Development for Boryszew S.A. since 1 January 2015.

Mr Cezary Pyszkowski hold the title of Master of Arts in Economics. He graduate a post graduate programme at SGH in Warsaw. He is also a bachelor of Zachodniopomorska Szkoła Biznesu. He also studied at Banking and Management Academy, Bocconi University, Milano.

Mr Cezary Pyszkowski has years of experience in investment banking. In 2008 - 2014 he worked for UniCredit CAIB Poland SA, where he held several leadership positions, and where from 2012 he worked as Managing Director, Corporate & Investment Banking. Before that he was employed by CDM Pekao S.A. (2008 – 1997) and by Pomorski Bank Kredytowy S.A. (1997 – 1995).

### PIOTR SZELIGA - MEMBER OF THE MANAGEMENT BOARD

Member of the Management Board, Director, Metals Segment of Boryszew S.A. between 1 October 2016 and 18 January 2018.

From 19 January 2018 also acting President of the Management Board, Managing Director.

Mr Piotr Szeliga is a graduate the Cracow University of Economics in Cracow and Stockholm University/Stockholm International Banking Institute. A certified auditor (registered under No. 10363) and holder of the ACCA Diploma in International Financial Reporting.

In 1996 - 2000 he was employed in Arthur Andersen Sp. Ltd., most recently as Experienced Senior Consultant - Project Manager.

Between 2000 and 2003 he held the position of Financial Controller for ce-market.com.

Between 2003 and 2012 he was employed with Impexmetal S.A. in turn as: Finance Director for Planning and Development of the Capital Group, Accounting Director; acting CFO as well as CFO and Management Board member Finance Director for Planning and Development of the Capital Group, Accounting Director; acting CFO as well as CFO and Management Board member In September 2007 he was appointed the President of the Management Board, General Manager of Impexmetal S.A.

Joined Boryszew in 2006, as President of the Management Board of the Company, Accounting Director, acting CFO and Management Control Advisor.

Mr Piotr Szeliga performs supervisory duties in companies of Boryszew Capital Group: Impexmetal S.A., Hutmen S.A., HMN Szopienice S.A. in liquidation, ZM Silesia S.A., SPV Lakme Investment Sp. z o.o., Baterpol S.A., FŁT Polska Spółka z o.o., Eastside – Bis Sp. z o.o.

#### **DESCRIPTION OF DIVERSITY POLICY**

No formal document has been drafted by the Company on its diversity policy in relation to the management body and management team. Recruitment of Management Board members and key managers is based on experience, qualifications and competences of candidates, in line with legislation on equal treatment of employees. The Company is committed to ensure diversity of gender, education, age, professional experience for all its employees, with particular emphasis on senior management and key managers.

On the Company's website: <u>www.boryszew.com.pl</u> all corporate documents of the Company and current and periodic information can be found.

The Company also runs its website in English.