

BORYSZEW GROUP

Q3 2019 FINANCIAL RESULTS



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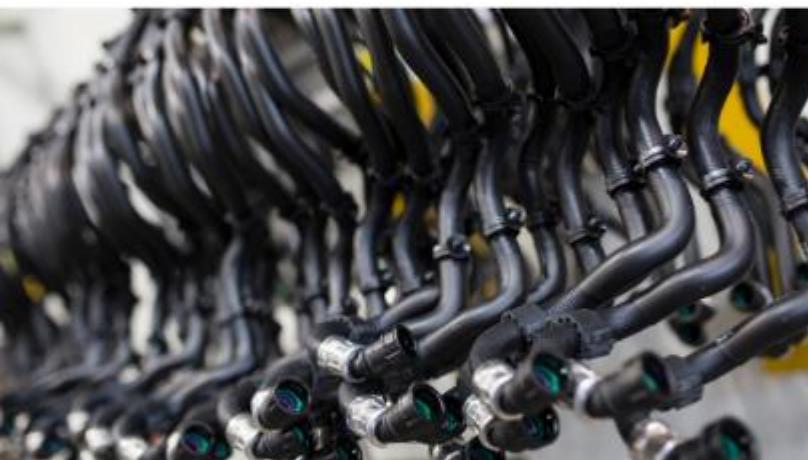
1. Boryszew Group – Q1-Q3 2019 Summary

2. Market environment

3. Q1-Q3 2019 financials

4. Operating segments

5. Plans for the next quarters



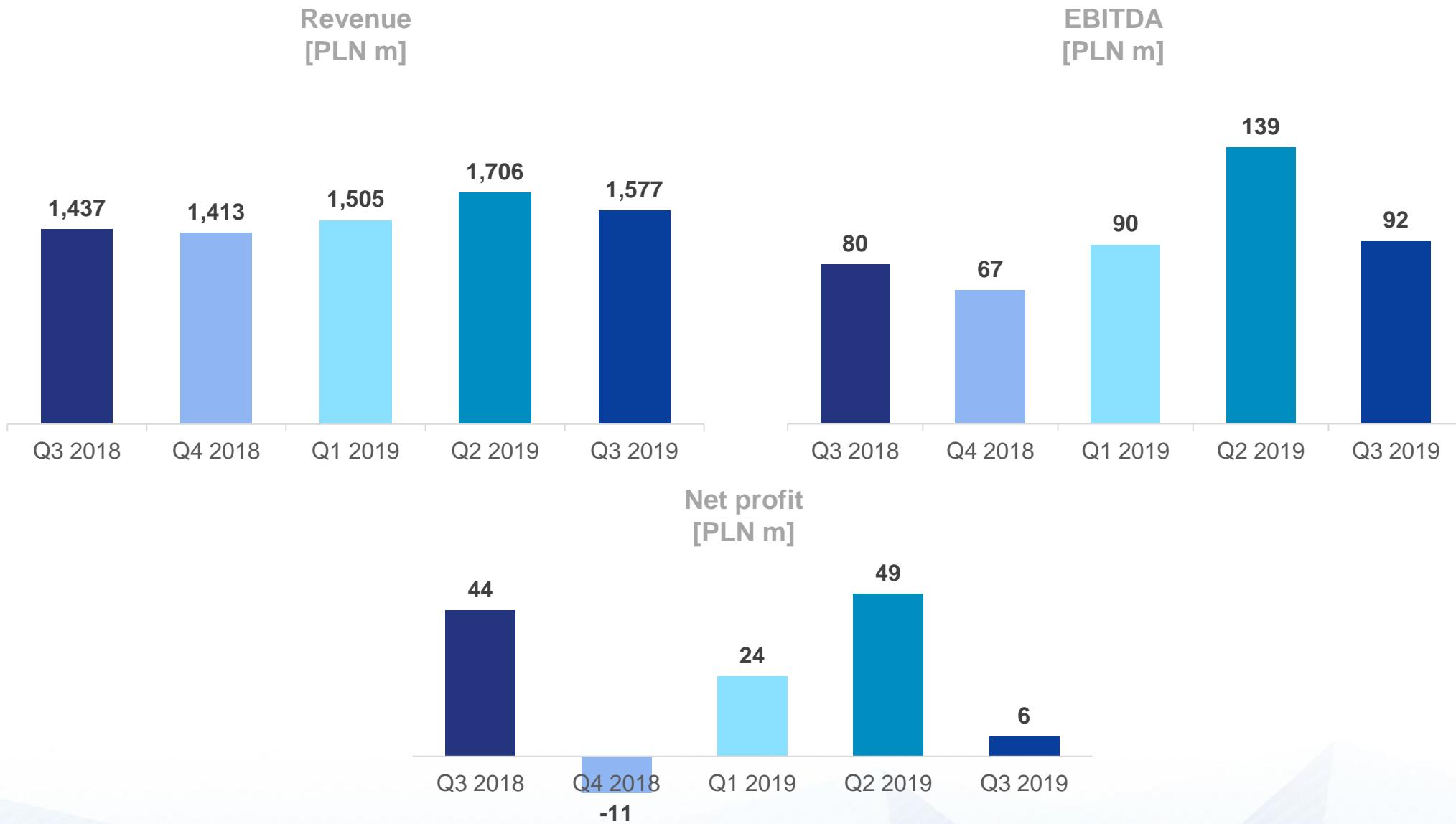
KEY FACTORS AFFECTING THE GROUP IN Q3 2019

- Positive effects of active management of working capital ;
- Improved profitability in the Maflow Group;
- A noticeable economic slowdown in Western Europe;
- A significant slowdown on the market of infrastructural and construction investments;
- Lower volumes and margins in the steel sector.



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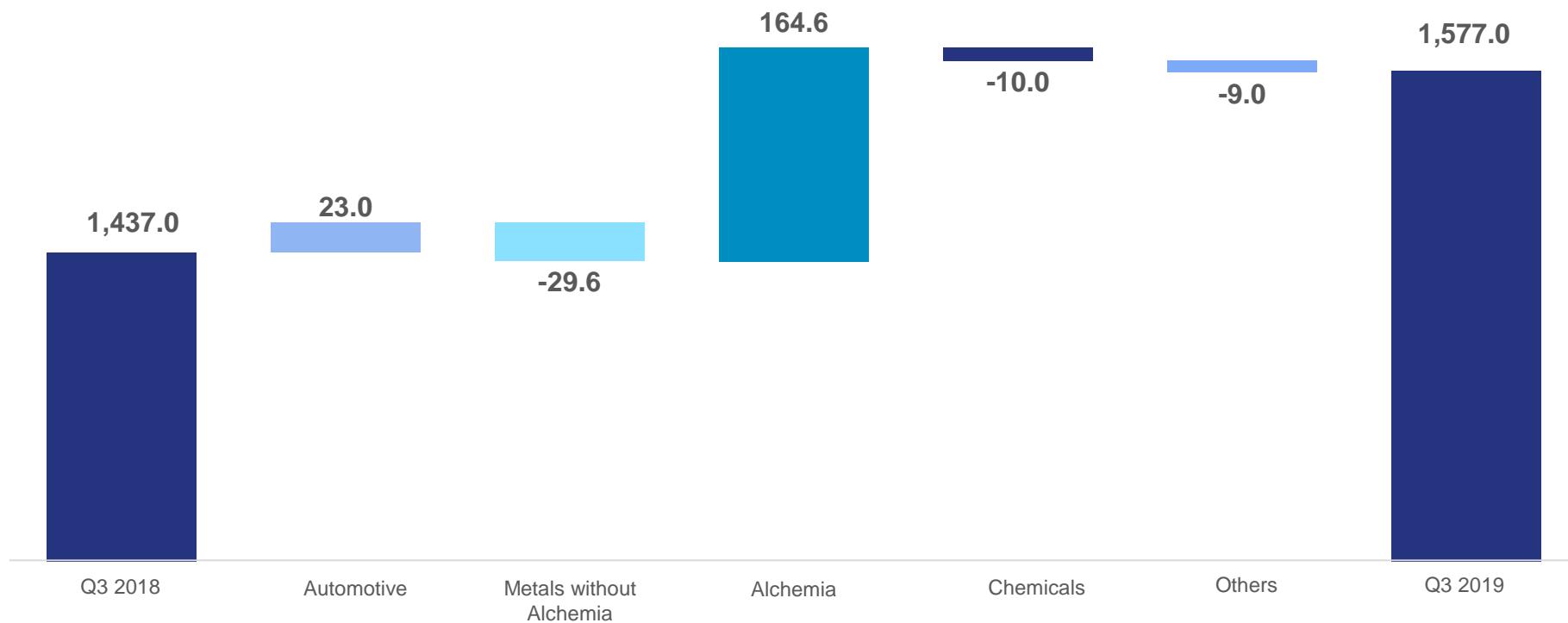
BORYSZEW GROUP – Q1-Q3 2019 SUMMARY





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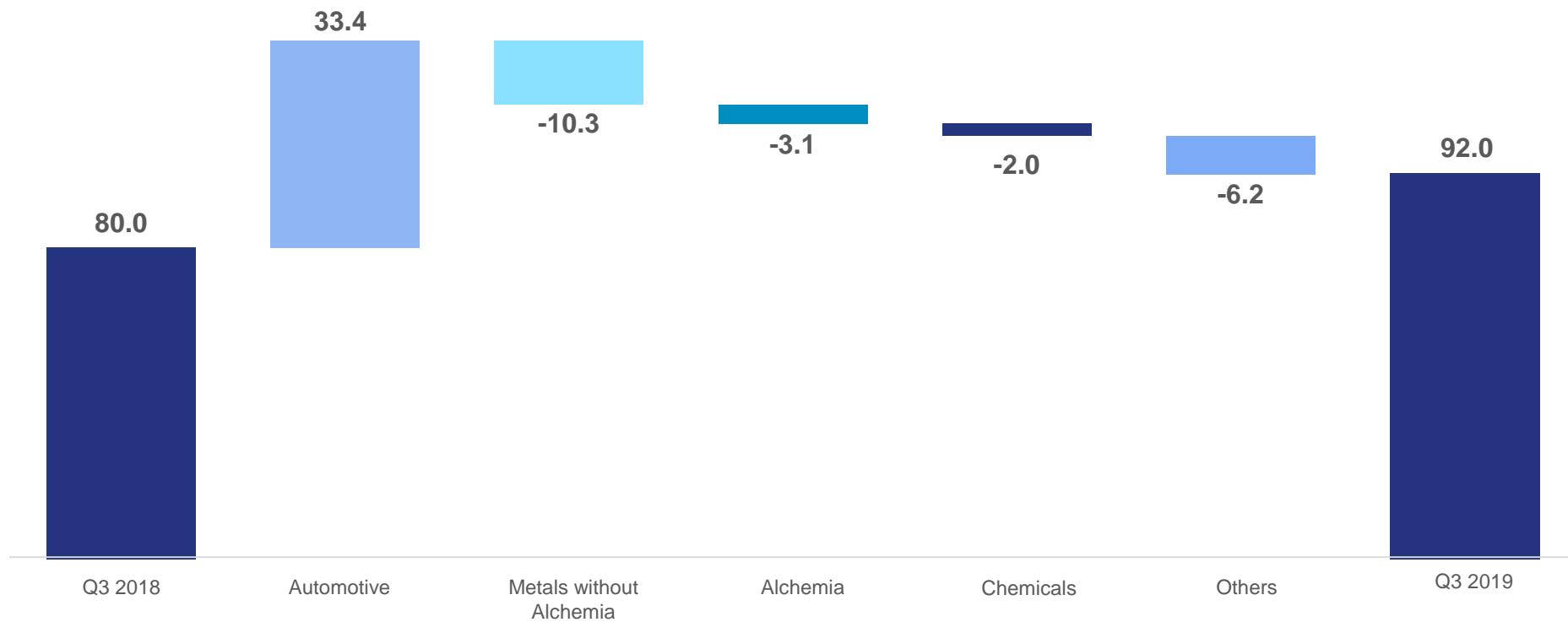
Q3 2019 REVENUES BRIDGE





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Q3 2019 EBITDA BRIDGE





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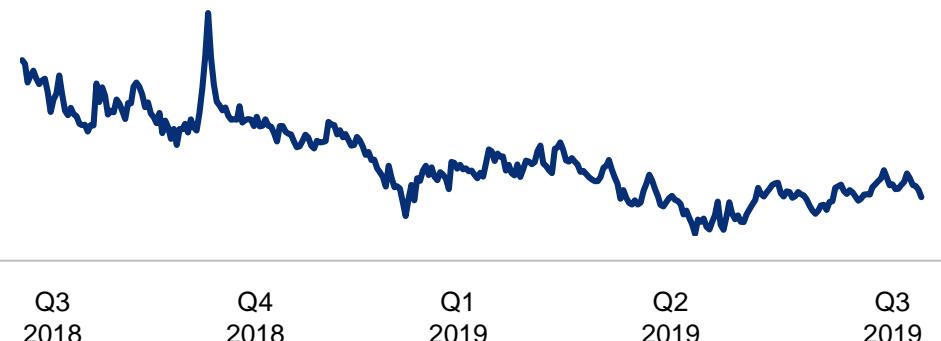
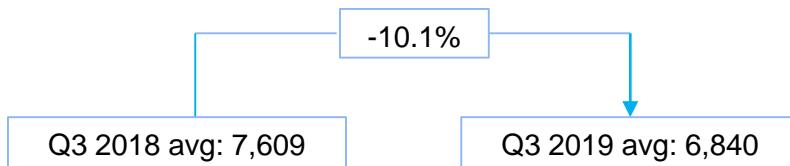
5. Plans for the next quarters



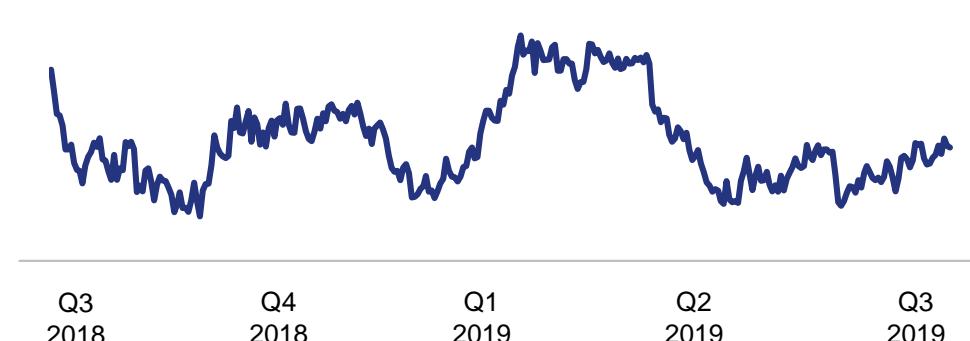
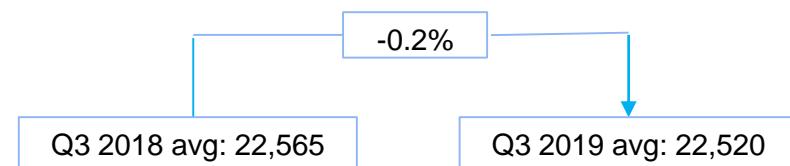
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PRICE QUOTATIONS OF KEY METALS (PLN/t)

Aluminium



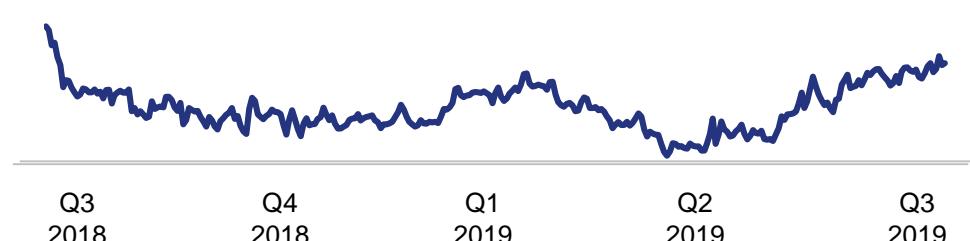
Copper



Zinc



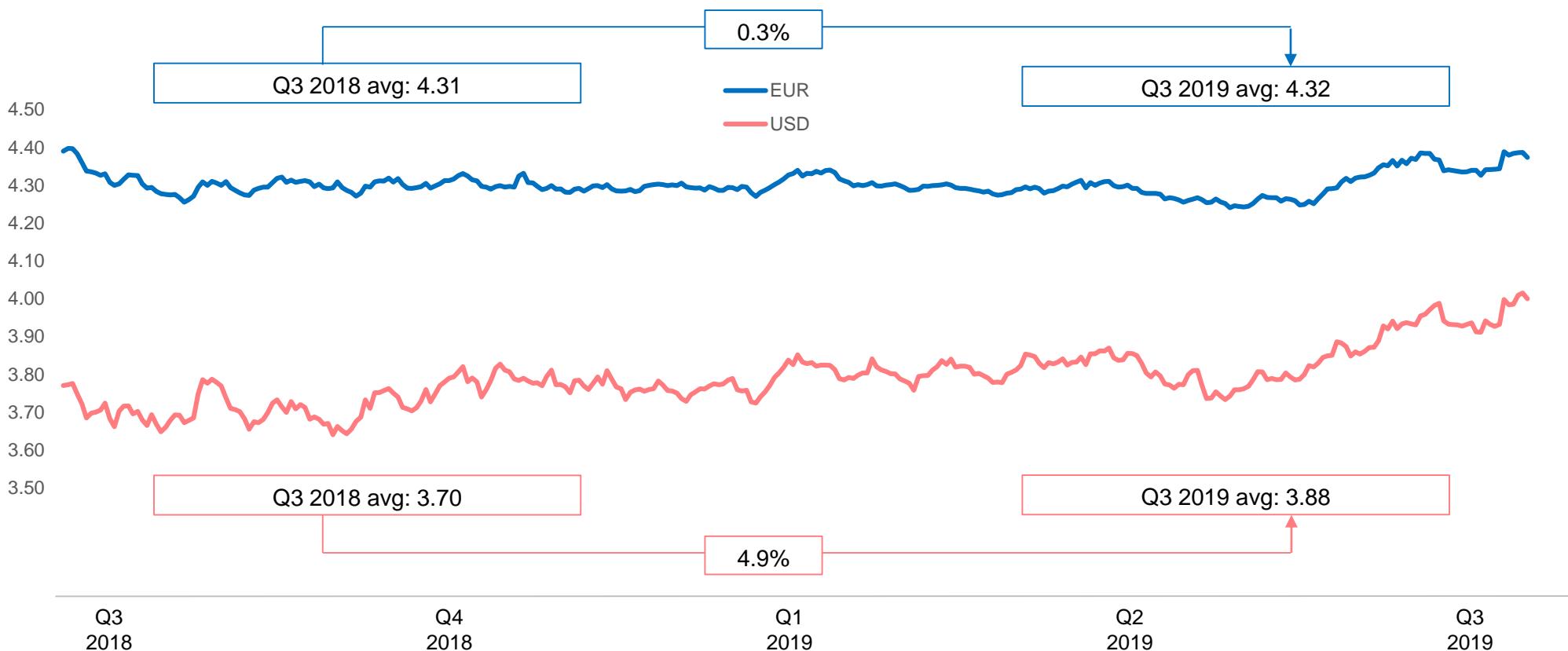
Lead





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CURRENCY EXCHANGE RATES

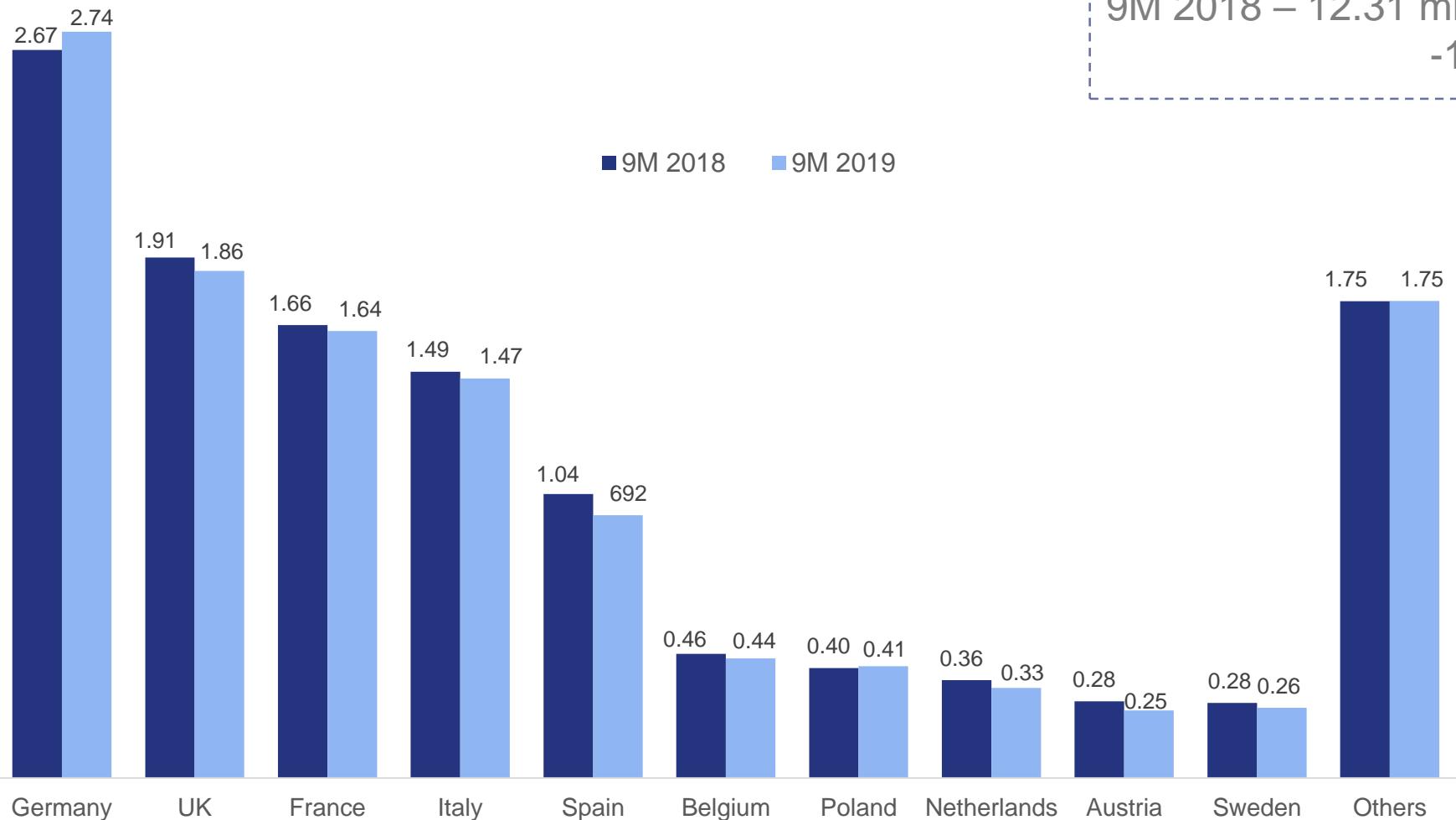




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EUROPEAN AUTOMOTIVE MARKET

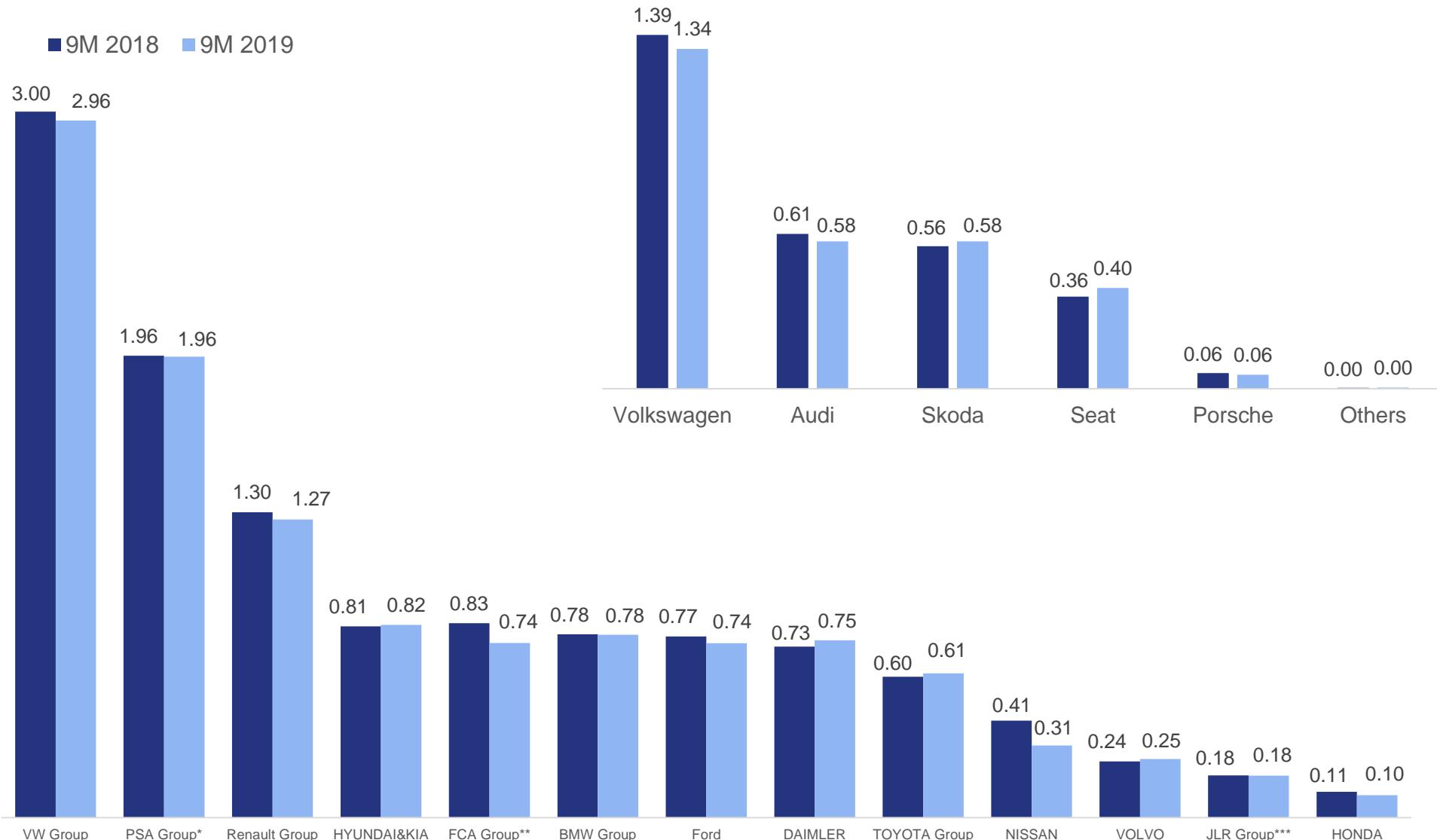
Registrations of new cars by country in millions (according to ACEA*)



* ACEA (European Automobile Manufacturers Association)

EUROPEAN AUTOMOTIVE MARKET

Registrations of new cars by country in millions (according to ACEA)



* PSA Group = Peugeot, Opel, Citroen, DS.

** FCA Group = Fiat, Jeep, Alfa Romeo, Lancia, Chrysler

*** JLR = Jaguar Land Rover



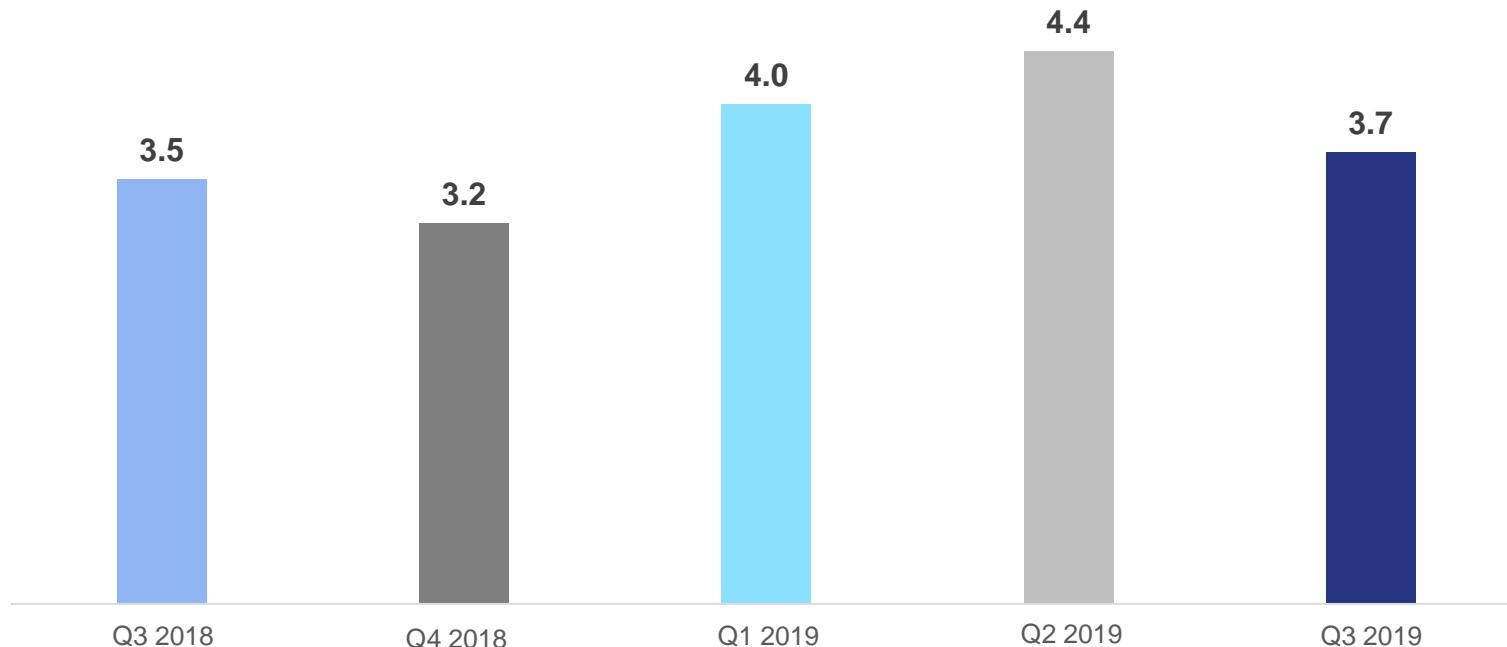
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EUROPEAN AUTOMOTIVE MARKET

Registrations of new cars by country in millions (according to ACEA*)

Registrations of new cars in 9M 2019

	Market share (%)		Quantity ('000)		Y/Y %
	2018	2019	2018	2019	
VW Group	24.3	24.4	2,996	2,958	-1.3
VOLKSWAGEN	11.3	11.1	1,394	1,340	-3.9
AUDI	5.0	4.8	610	581	-4.9
SKODA	4.6	4.8	562	581	+3.2
SEAT	2.9	3.3	363	397	+9.5
PORSCHE	0.5	0.5	62	55	-10.9
OTHERS	0.0	0.0	4	5	+15.5



* ACEA (European Automobile Manufacturers Association)



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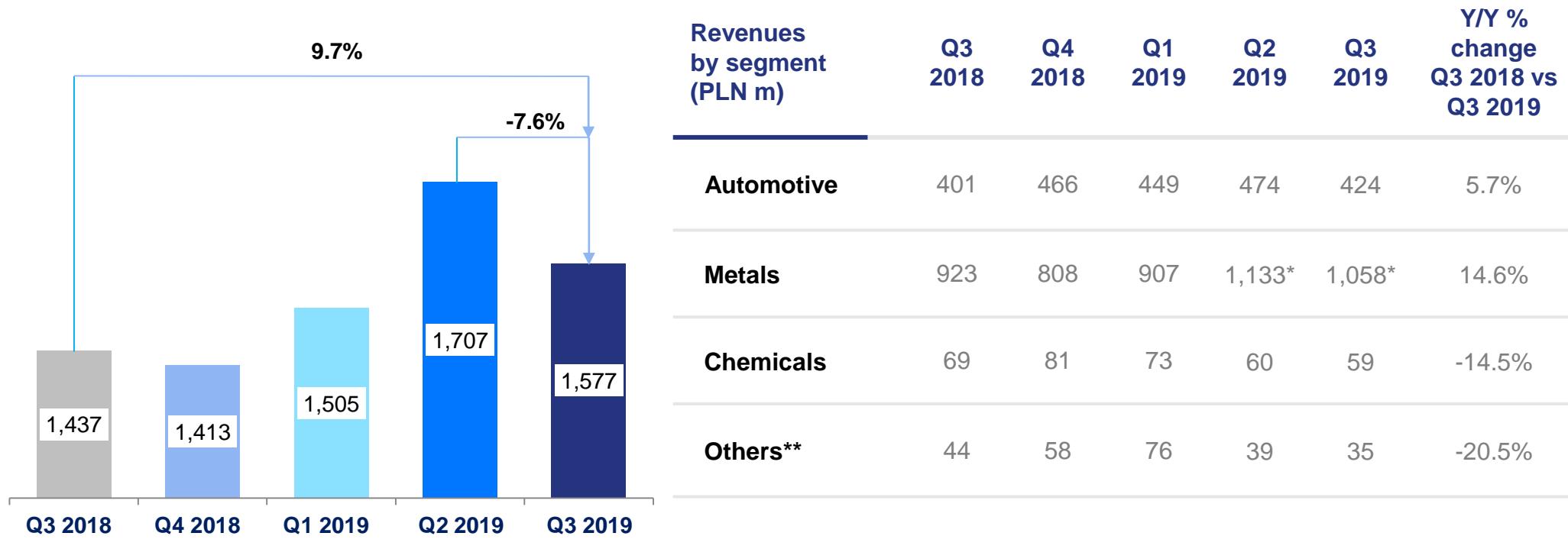
KEY FINANCIALS (PLN million)

	Q3 2018	Q4 2018	Q1 2019	Q2 2019	Q3 2019	Y/Y % change 2019 vs 2018
Sales revenues	1,437	1,413	1,505	1,706	1,577	9.7%
EBIT	43	29	49	87	41	-4.7%
EBITDA	80	67	90	139	92	15.0%
EBITDA margin	5.6%	4.8%	6.0%	8.1%	5.8%	4.8%



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REVENUES (PLN million)



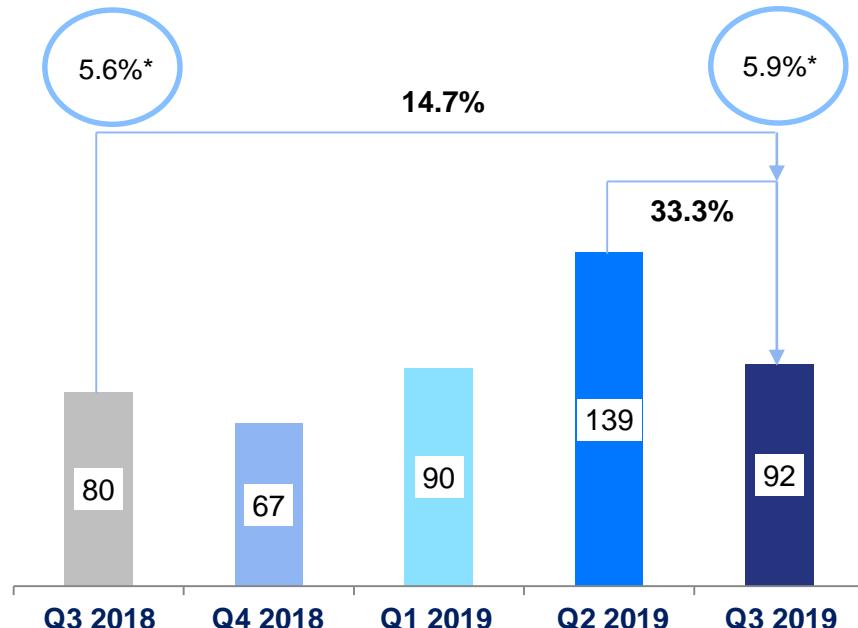
- Automotive Segment:
 - + sales growth by nearly 6% on Q3 2018;
 - + tool sales growth in BAP (PLN 42m).
- Metals Segment:
 - + consolidation of Alchemia Group's revenues in Q3 2019 (PLN 164.6m);
 - lower metal prices on the LME (ca. PLN 35m).

* including Alchemia Group's revenues ** including consolidation adjustments



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EBITDA (PLN million)



EBITDA by segment (PLN m)	Q3 2018	Q4 2018	Q1 2019	Q2 2019	Q3 2019	Y/Y % change Q3 2018 vs Q3 2019
Automotive	-3.2	12.7	20.5	31.8	30.2	
Metals	74.9	50.5	58.0	102.7	61.5	-17.9%
Chemicals	3.7	4.1	3.5	5.0	1.7	-54.1%
Others**	4.8	-0.1	8.2	-1.0	-1.4	-129.2%

- Automotive Segment:
 - + cost optimization in plants;
 - + reduction of the cost of poor quality (CoPQ);
 - + tool sales growth (PLN 42m).
- Metals Segment:
 - + EBITDA growth in NPA Skawina (PLN 1.3m);
 - + EBITDA growth in Huta Oława (PLN 1.0m);
 - Consolidation of Alchemia Group's EBITDA in Q3 2019 (PLN -3.1m).

* EBITDA margin

** including consolidation adjustments



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Q1-Q3 2019 CAPEX



PLN **190** million

Automotive

Metals

Alchemia Group

Chemicals
and Other



PLN
52 million



PLN
111 million



PLN
25 million



PLN
2 million



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INNOVATIVE PROJECTS



WIRE ROD

Innovative production technology of wire rod from high-strength aluminium alloys of 2xxx, 5xxx, 7xxx series

LOW-LOSS CABLE

Reduction of transmission losses in HV (110kV) power distribution lines through the development of innovative material and design solutions and technologies for the production of low-loss overhead lines



ALUMINIUM TAPES

Development of highly advanced production technology of multilayer HSAA-P30 aluminium tapes for the new generation of automotive heat exchangers

ALMG-VHS

Implementation of innovative production technology of sheets and strips made from AlMg-VHS alloy intended for pressing car body parts and structural elements

ALUMINIUM ALLOY

Development and implementation of a production technology of an innovative aluminium alloy for the production of high-pressure caps in the packaging industry



Smart Growth Operational Programme INNOSTAL

Unique forged and rolled special-purpose steel ring with advanced, designed cross-section and adjustable operating properties



BRASS
CAST&DRAW® Tech

Innovative production technology of products from copper alloys with a new standard of geometric quality intended for material removal processing on high-speed automatic cutting machines



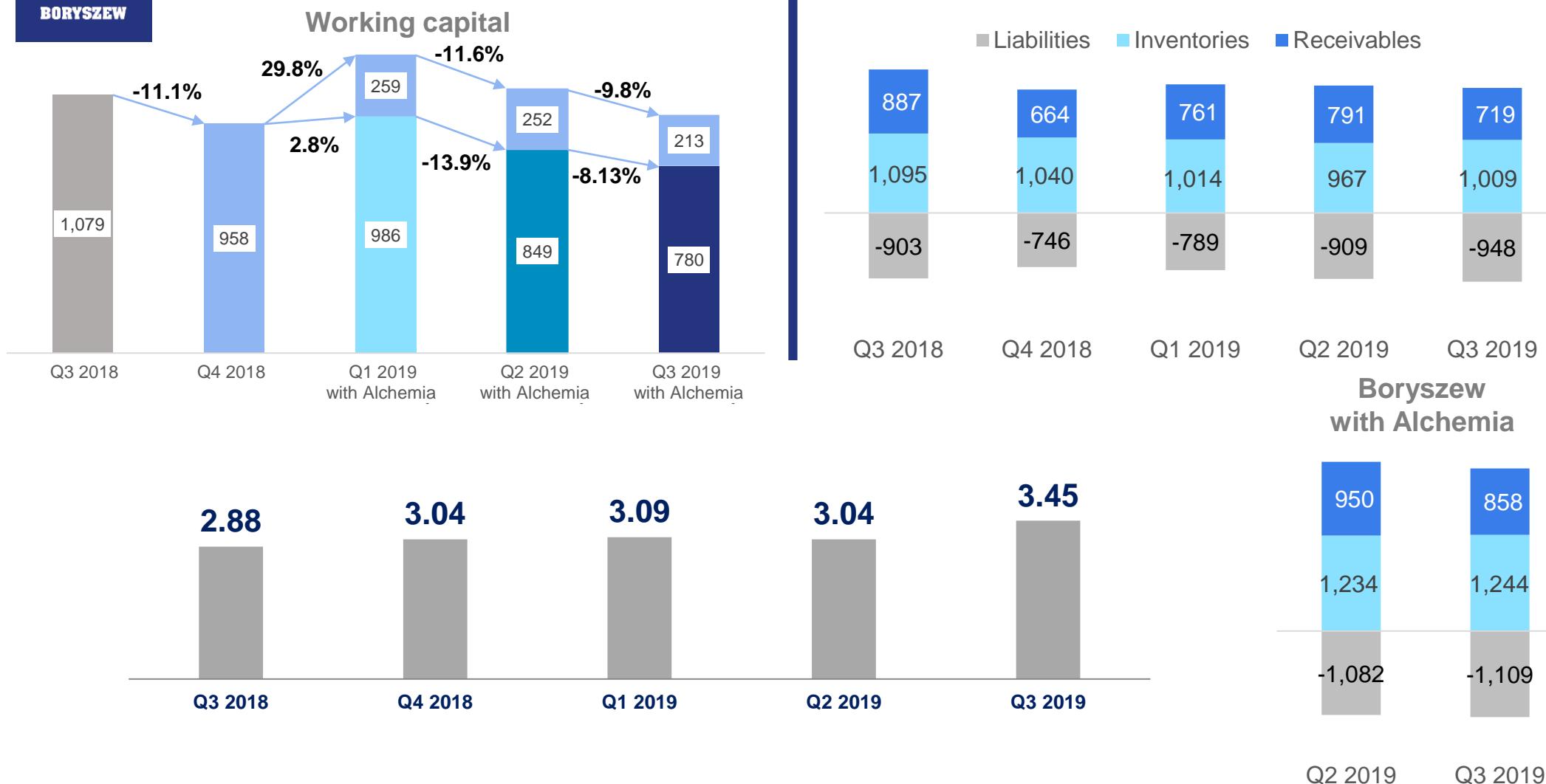
ZN-AL ALLOY WIRES

Development and implementation of a production technology of a full range of Zn-Al alloy wires intended for corrosion protection by spray metallization method



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Working capital and debt



- Positive effects of active management of working capital;
- Working capital decline in Boryszew by PLN 300m (Q3 2019 vs Q3 2018);
- Decrease in inventories by 8% (Q3 2019 vs Q3 2018).



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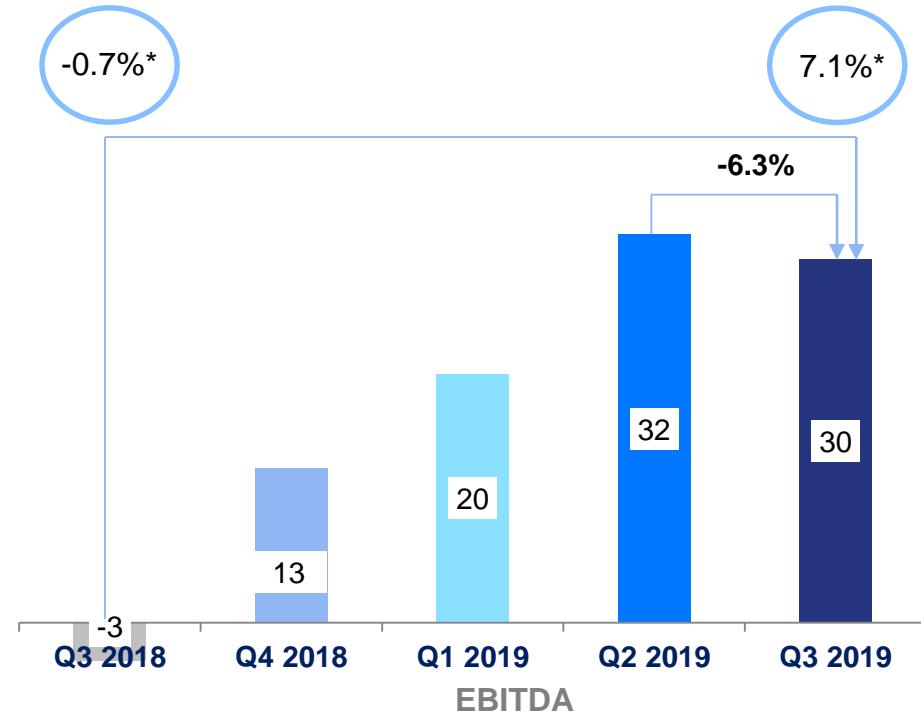
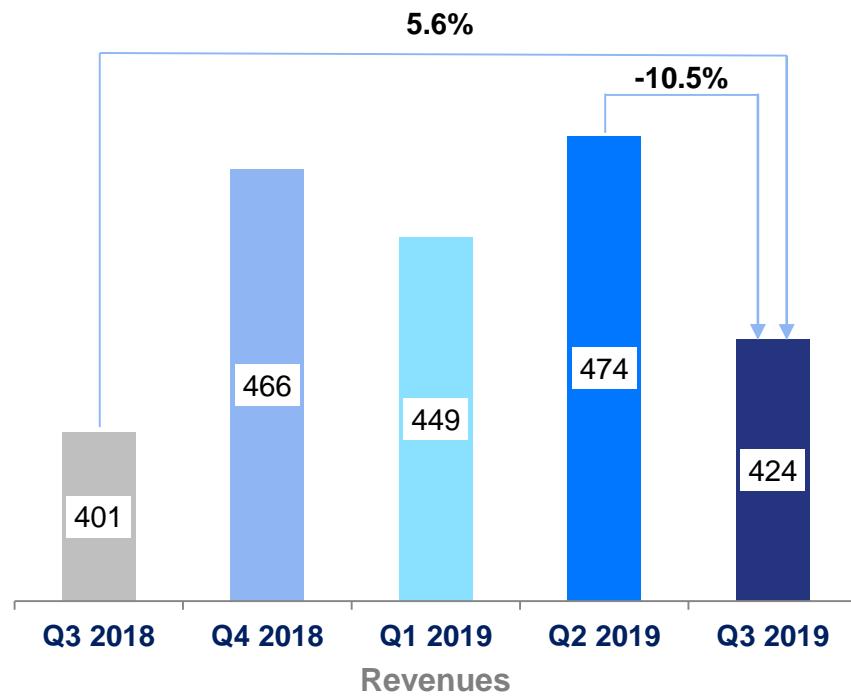
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AUTOMOTIVE SEGMENT RESULTS (PLN million)



- The result of the Automotive Segment was mainly influenced by:
 - + improved profitability in the Maflow Group;
 - + streamlining of production processes;
 - + tool sales in BAP;
 - Persistently low sales of parts.

* EBITDA margin



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NOMINATIONS FOR NEW PROJECTS



In Q1-Q3 2019, new nominations for contracts with the value of over **EUR 90.9 million** were required with **EOP 2030***

**Value of new contracts
in Q1-Q3 2019 in EUR million**

BAP Group	27.4
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Maflow Group	63.5
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**Share of nominations
concerning electric vehicles in
the total value of nominations
throughout the project life cycle**

BAP Group	10%
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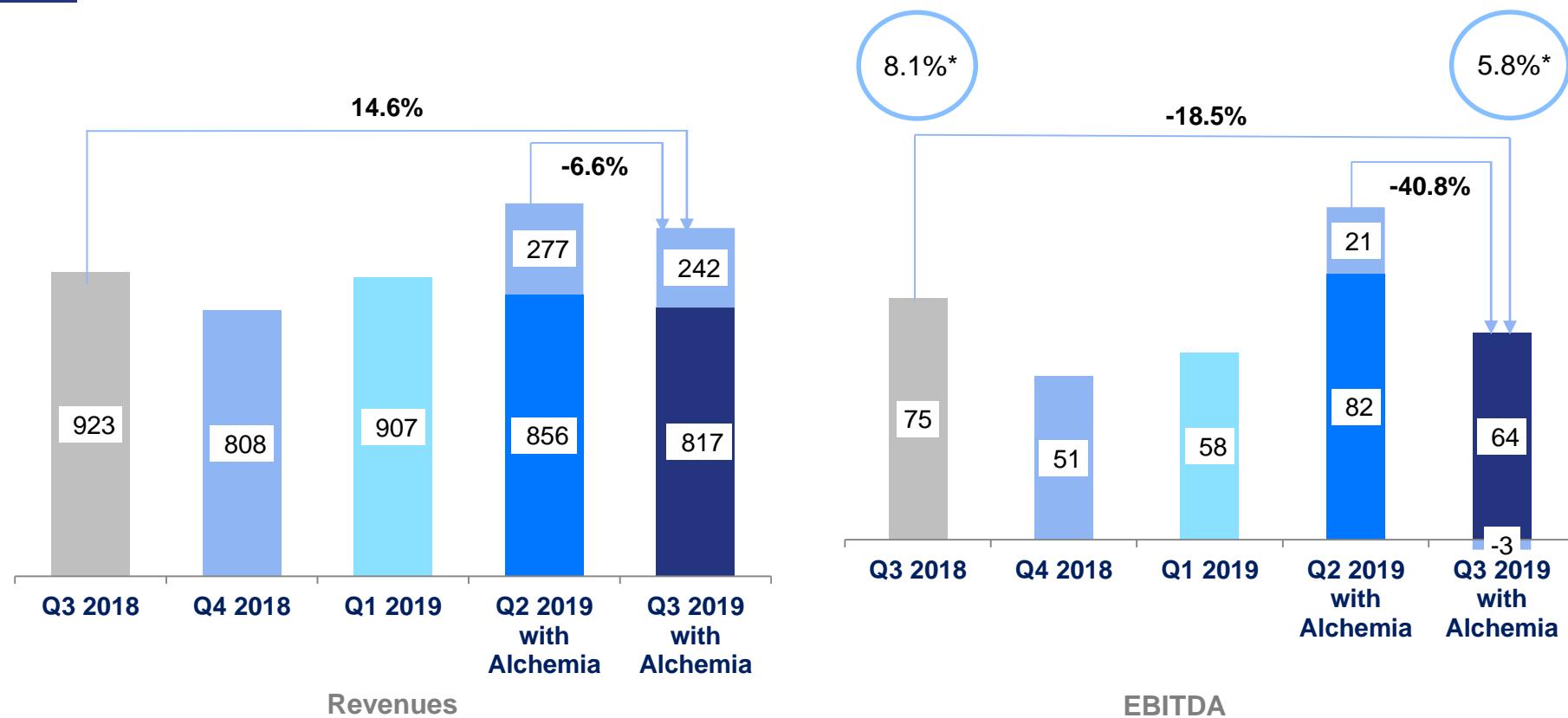
Maflow Group	47%
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*EOP - End of Production



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METALS SEGMENT RESULTS (PLN million)



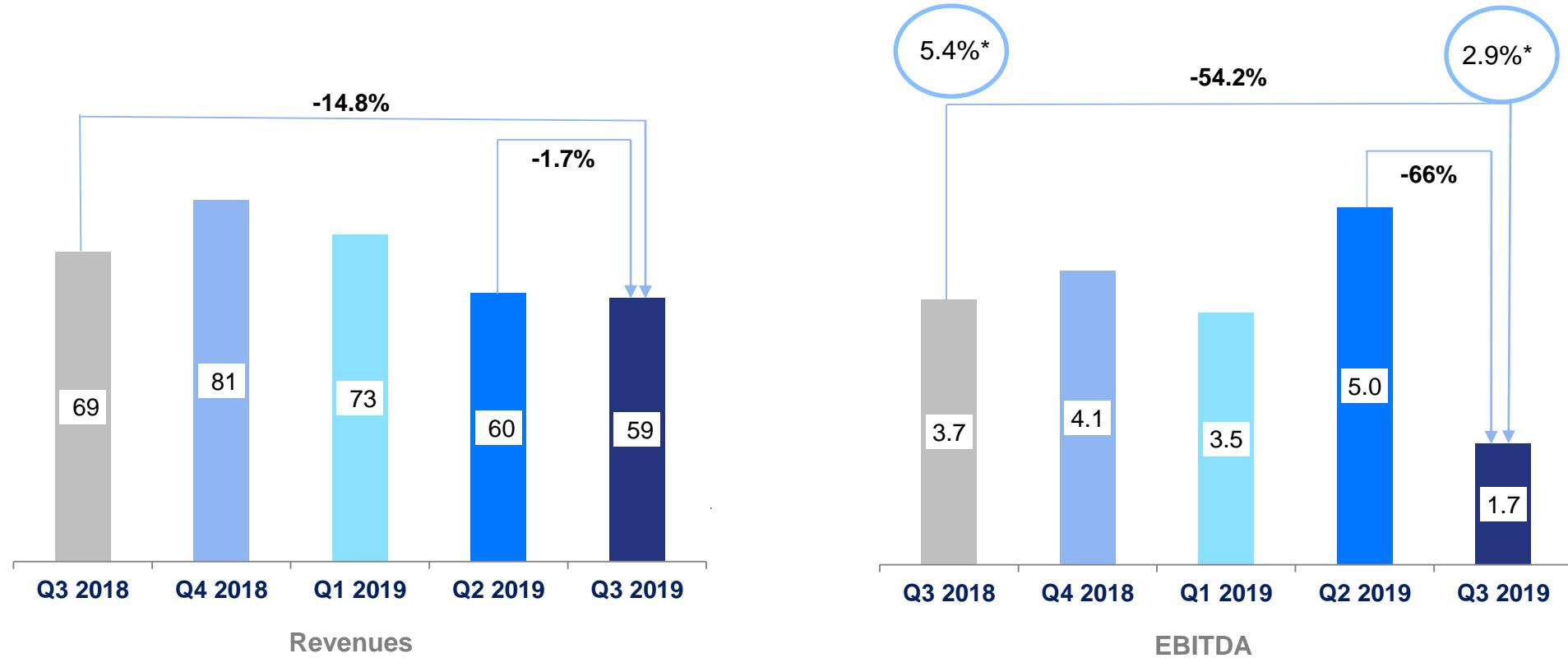
- The Segment's EBITDA was affected by factors such as:
 - + higher EBITDA in NPA Skawina (PLN 1.3m), Huta Oława (PLN 1m) and Hutmen (PLN 0.8m);
 - lower EBITDA in Baterpol (PLN 7m), FŁT (PLN 4.1m), Walcownia Metali Dziedzice (PLN 2.7m), Aluminium Konin (PLN 2m).

* EBITDA margin



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CHEMICALS SEGMENT RESULTS (PLN million)



- The Chemicals Segment's EBITDA was affected by:
 - the effect of a drop in sales of coolant and ergolid fluids in Boryszew ERG;
 - increase in the price of flakes and decrease in trade margins in Elana PET.

* EBITDA margin



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FORECAST FOR THE NEXT QUARTERS

- Launch of a new production line in NPA Skawina “The Demonstrator Project”;
- Launch of a new rolling mill in Huta Bankowa;
- Challenges related to the prolonged economic downturn in the automotive industry;
- Plant automation in the Automotive Segment;
- Challenges related to the significant rise in the minimum wage;
- Rising energy prices;
- New structure of Boryszew Group.





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Thank you!

